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# Esri Best Practices: How to Drive a Successful GIS Project

Gerry Clancy Jennifer Vaughan-Gibson

2019 ESRI FEDERAL GIS CONFERENCE WASHINGTON, DC



# What is your primary role



2 Votes

## What makes a Successful Project?

# Optimum Well Selection 1.4 -Colorado

#### Homeland Infrastructure Foundation Data (HIFLD) (A) Hendard Debastracture Examination Level Data (107127) -----

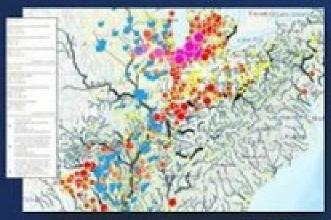


US FEMA

#### **Glacier Change**



#### Flood Reporting with Social Media (Tweets)



USACE

#### Fire Management



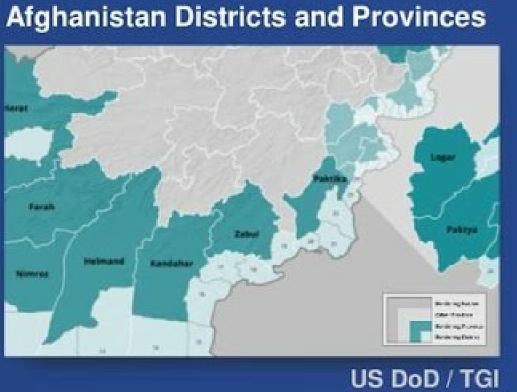
USFS

#### **River Modeling**

USGS



Texas FEMA



#### Predicted Non-Response to Mail Out Census



Impacts to Killer Whales 

Contaminants



Wyoming USDA Forest Service

NOAA

**Global Foundation** Geospatial Management (FGM)



Hydropower Asset Assessment





**District of Columbia** 

### **Project Management is Both Science and Art**

It is <u>science</u> in that it relies on <u>proven and repeatable processes and techniques</u> to achieve project success.

It is an <u>art</u> because it also involves <u>managing and relating to people</u> and requires the project manager to apply intuitive skills in situations that are totally unique for each project.



# The right conditions

# A Pattern is Emerging



The right approach

Whether starting from scratch... ... or maturing existing GIS systems



#### Vision, Value and Business Objectives What is the business reason for doing this project?

- What is the Customers Mission and Vision? How does this project align?
- Who are the key stakeholders? What is your engagement strategy?
- How does the project change workflows and are they adequately prepared?
- How will the organization benefit? Can we measure those benefits?





on? How does this project align? our engagement strategy? and are they adequately prepared? re measure those benefits?

Set orities Focus on business drivers, not technology

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- GIS for Leaders: Seven Elements of a
- Wednesday Wednesday 5:15 -6:15 pm Successful Enterprise GIS

Room 209 C

agement strategy? ey adequately prepared? those benefits?

priorities

Focus on business drivers, not technology

### Stay focused on what is important...

- What are the top 3 features that MUST be in the system
- Why do you need those features...what business value does it bring
- Over 50% of features are hardly ever used

Often 20%



Infrequently 30%

**Hardly Ever** 50% Standish Group Study 2016

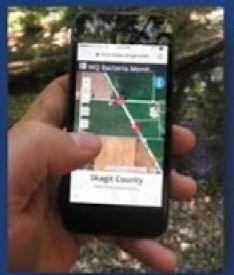
#### **User Involvement** Focus on their workflows

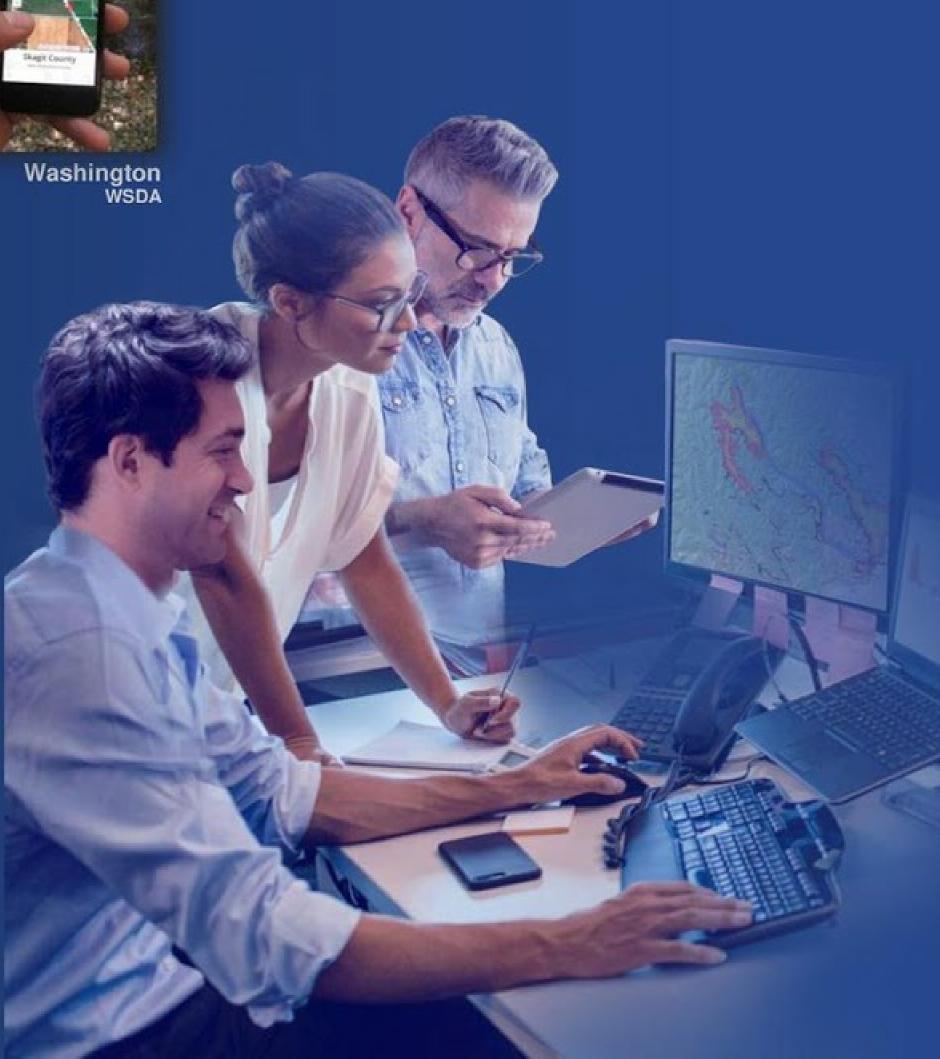
Create Public facing maps and apps



Texas Datastory

#### Show the water quality risk in my neighborhood







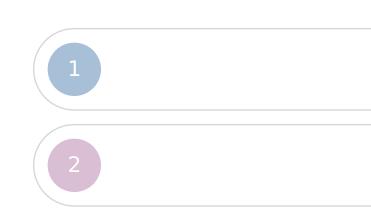
## **Good People**

The key ingredient for project success

- Requires people with the right technical skills
- Team members in the correct roles
- Clear ownership and authority
- Decision makers
- Will align to your methodology



# Do you have a workforce development plan?



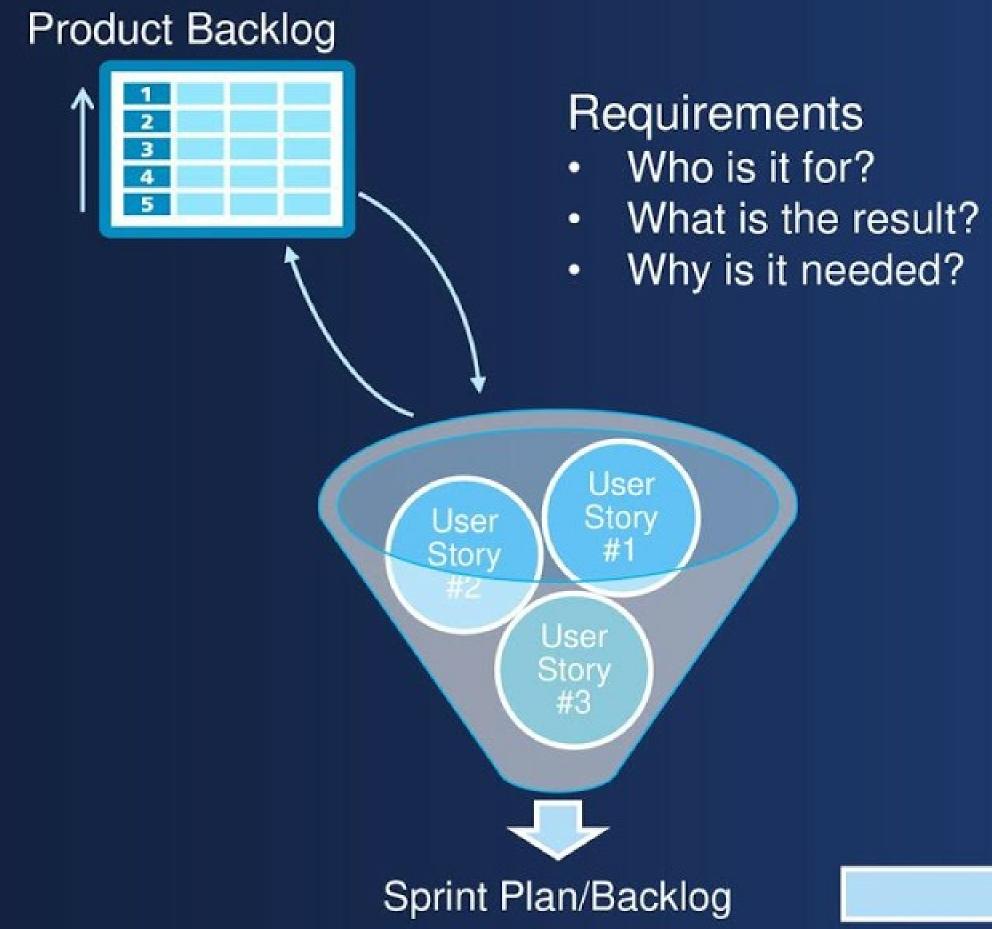
1 Vote

#### **Plan for Success – Smart Planning**

- Planning is a team sport
- Clearly define roles and responsibilities
- Define a methodology and establish a projec rhythm
- Avoid unrealistic schedules
- Process for monitoring team performance
- Risk management plan



#### **Requirements, Requirements, Requirements** Build the most important things first – use an evolutionary approach



Model business workflow

Move from general to specific

WHAT not HOW

Not a long list....

**Provide Traceability** 

Daily Review

#### Sprint Cycle <30 Days

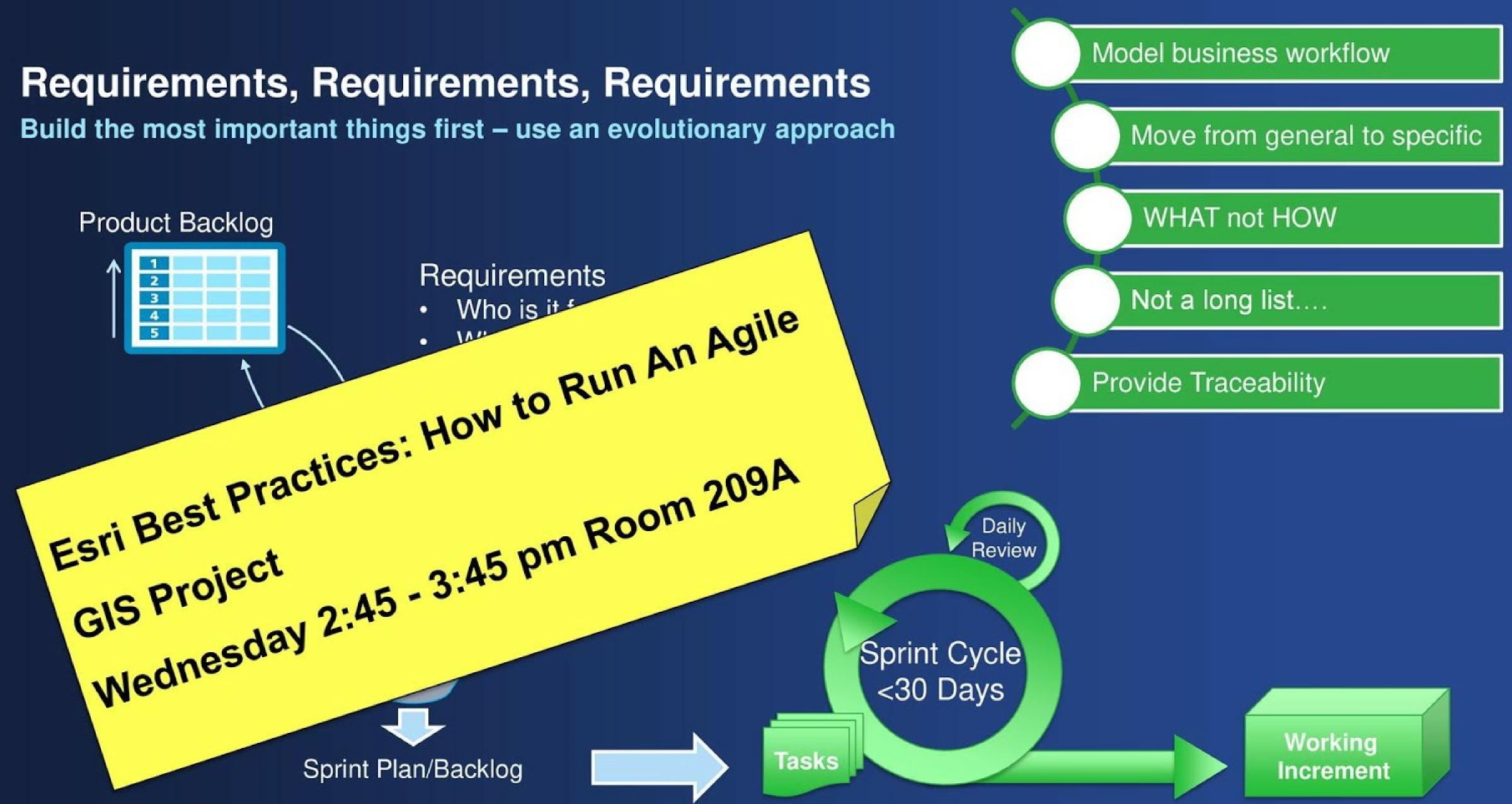


Tasks

Working Increment







## Plan for Change





### **Plan for Change**





### **Successful GIS Projects**

## • The Right Conditions?

- Vision, value and business objectives
- Stay focused on what is important
- User involvement
- Good people

## The Right Approach?

- Plan for success smart planning
- Requirements, requirements, requirements
- Plan for change



# What do you think is the most important?



2 Votes

## More Technical Workshops @ the Fed Conference

#### Session

Geospatial Strategy (... Location Dimensi

Driving GIS Adoption through Organization Change Management

Are You Cloud Ready

Esri Best Practice: How to run an Agile ( Project.

Why Now? Establishing Urgency for Train

Defining and Executing a Geospatial Strategy

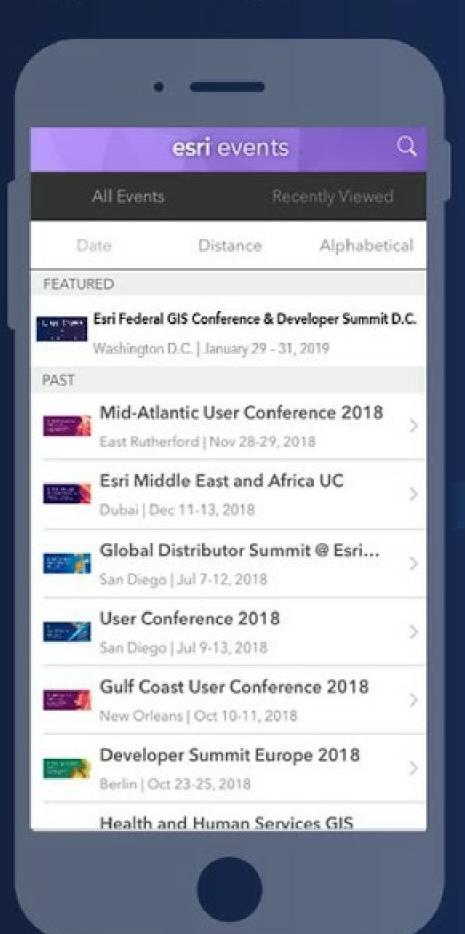
GIS for Leaders: Seven Elements of a Successful Enterprise GIS

	Date/Time	Room
sion)	Wednesday 11:00 – 11:30AM	Implementing ArcGIS Theater
onal	Wednesday 11:00 – 12:00	209A
	Wednesday 1:30-2:00 PM	Implementing ArcGIS Theater
GIS	Wednesday 2:45 – 3:45 PM	209A
ining	Wednesday 2:45 – 3:15 PM	Implementing ArcGIS Theater
	Wednesday 5:15 - 6:15	209A
	PM	
	Wednesday 5:15 -6:15 pm	209C

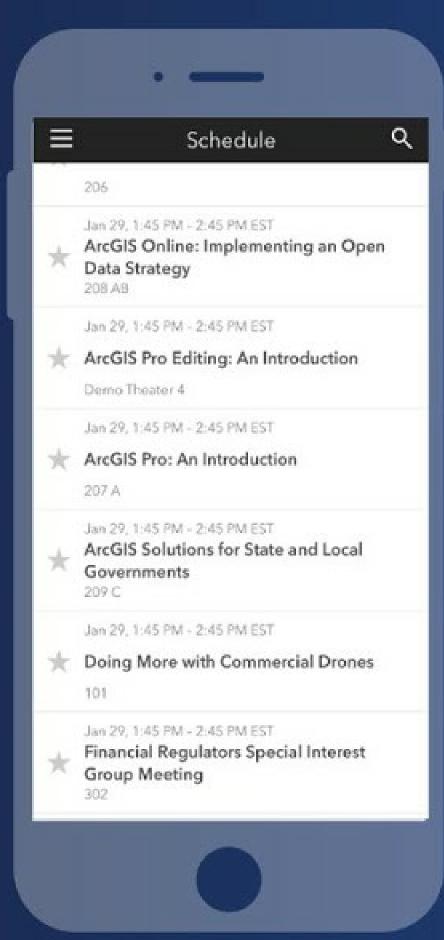


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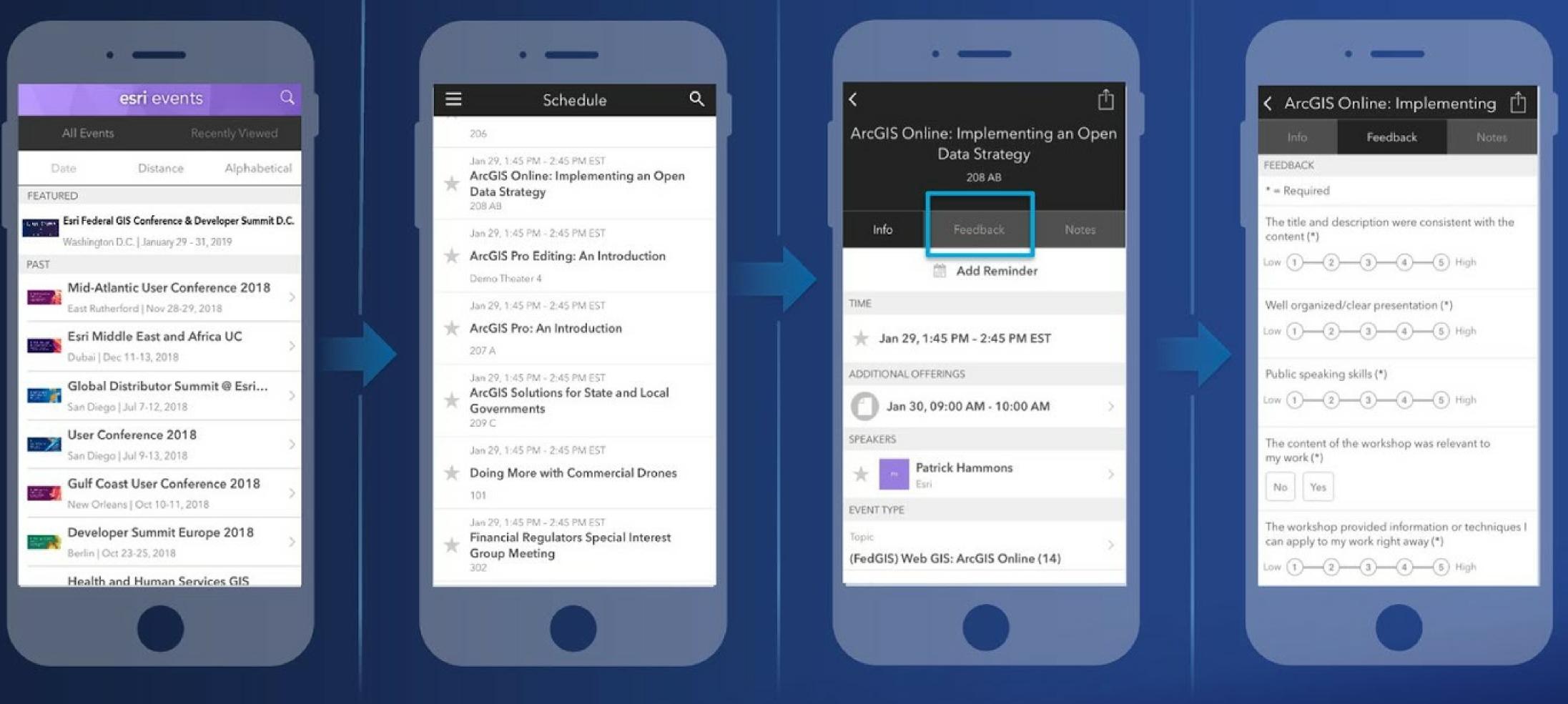
#### Download the Esri Events app and find your event



#### Select the session you attended



#### Scroll down to find the feedback section



#### Complete answers and select "Submit"

Info	Feedback	Notes
FEEDBACK		
• = Required		
The title and content (*)	description were con	sistent with the
.ow ()—()	2)3(	5) High
Well organize	ed/clear presentation	(*)
.ow 1)(2	2)-3-4-(	5) High
Public speaki	ing skills (*)	
.ow 1)(3	2-3-4-(	5) High
The content of my work (*)	of the workshop was r	elevant to
No Yes		
	p provided informatic my work right away (*	
.ow 1)(1) wo.	2)3(	5) High

### **Additional Resources**

- Software Requirements (3rd Edition) by Karl Wiegers, Microsoft Press, 2013 ۲
- Agile and Iterative Development: A Managers Guide by Craig Larman, 2004 ۲
- The One-Page Project Manager: Communicate and Manage Any Project With a Single ٠ Sheet of Paper by Clark A Campbell, 2006
- Applying UML and Patterns (2nd Edition) by Craig Larman, Prentice-Hall, 2001 ۲
- Use Case Driven Object Modeling with UML by Doug Rosenberg and Matt Stephens, ٠ Apress, 2008
- Agile Development with ICONIX Process by Doug Rosenberg, Matt Stephens, and Mark Collins, Apress, 2005
  - iconixsw.com
- Software Project Survival Guide by Steve McConnell, Microsoft Press, 1997 Writing Effective Use Cases by Alistair Cockburn, Addison-Wesley, 2001
- ٠
- The Standish Group standishgroup.com



### **Additional Resources**

http://www.scaledagileframework.com/ https://www.prosci.com/ http://alistair.cockburn.us/ http://www.iconixsw.com/ http://www.pmi.org/default.aspx http://www.thoughtworks.com/insights https://scrumalliance.org/







### **Additional Resources**

https://community.esri.com/ Launching Your Location Platform: The Esri Guide Promoting Your Location Platform: A Change Management Kit

## Administering Your Location Platform: Best Practices and Resources



## Print Your Certificate of Attendance Print Stations Located at L Street Bridge

## Tuesday

12:30 pm – 6:30 pm GIS Solutions Expo Hall D

5:15 pm – 6:30 pm GIS Solutions Expo Social Hall D

# Wednesday

10:45 am – 5:15 pm GIS Solutions Expo Hall D

6:30 pm – 9:00 pm Networking Reception National Museum of Natural History





# Thank You!

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Stow of English

